

MUCKAMORE ABBEY HOSPITAL INQUIRY
SITTING AT CORN EXCHANGE, CATHEDRAL QUARTER, BELFAST

HEARD BEFORE THE INQUIRY PANEL
ON MONDAY 10TH MARCH 2025 - DAY 124

124

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1 THE INQUIRY RESUMED ON MONDAY, 10TH MARCH 2025 AS
2 FOLLOWS:

3
4 CHAIRPERSON: Thank you. Yes. Mr. Doran.

5
6 STATEMENT OF MR. DORAN

7
8 1. Introduction

9
10 MR. DORAN: Chair and Panel members, this is the final 10:03
11 day of the Inquiry's formal public hearings. The
12 Inquiry hearings opened on the 6th June 2022. Prior to
13 that, the Minister For Health had first announced the
14 intention to hold a Public Inquiry into events at
15 Muckamore Abbey Hospital on the 8th September 2020. 10:04
16 The Inquiry was then formally established on the 11th
17 October 2021.

18
19 Going back to an earlier point in time, the sequence of
20 events that gave rise to the call for an Inquiry began 10:04
21 in September 2017. As has been well documented, the
22 examination of CCTV footage from the hospital prompted
23 a major safeguarding investigation into the conduct of
24 staff towards patients.

25
26 That investigation, which has continued to run in
27 parallel with the Inquiry has resulted in criminal
28 proceedings against a number of staff. Those
29 proceedings remain to be concluded.

1
2 Those who have followed news of the events at the
3 hospital will be aware that the criminal investigation
4 has focused primarily on the six month period prior to
5 September 2017, during which period the CCTV system had 10:05
6 been operative.

7
8 When ultimately the Terms of Reference of the Inquiry
9 came to be written, however, it was acknowledged that
10 the examination of work and practice at the hospital 10:05
11 needed to reach beyond that relatively short period.
12 In fact, the Inquiry has been asked to report on and
13 make findings on events that occurred at the hospital
14 between the 2nd December 1999 and 14th June 2021.

15 10:06
16 The task of examining the work and practice of the
17 hospital across that lengthy time span has been a
18 demanding one.

19
20 Further, the range of issues that the Terms of 10:06
21 Reference have required the Inquiry to examine is
22 extensive. I will return to the Terms of Reference
23 later in my closing remarks but, it is worth noting at
24 the outset, that they have required the Inquiry to
25 examine the operation of the hospital through a very 10:06
26 wide lens.

27
28 The core objectives of the Inquiry focus on examination
29 of the issue of abuse, the reasons for its occurrence

1 and the need to ensure that it does not recur in the
2 future.

3
4 The proper attainment of those objectives has, however,
5 required scrutiny of practice at multiple levels. 10:07

6 First, the day-to-day care of patients by staff.

7 Secondly, the internal management of the hospital.

8 Thirdly, the management of the hospital by the Trust.

9 Fourthly, the oversight of that management by the
10 Department.

11 Fifthly, the diverse roles of many other individuals
12 and organisations relevant to the work of the hospital,
13 including the Regulation and Quality Improvement
14 Authority and the Patient and Client Council.

15 10:07
16 It is often observed that no two public inquiries are
17 the same. Each inquiry will address unique factual
18 circumstances and will face distinct challenges in the
19 course of its work. The possibilities are endless. An
20 inquiry may be established to examine a single event or 10:08
21 a series of events. An inquiry may be established to
22 examine the practice of a single individual or of an
23 organisation or authority. The work of an inquiry may
24 focus on one location or multiple locations. The
25 nature and subject matter of the inquiry, guided by its 10:08
26 terms of reference, will have a bearing on the evidence
27 available to the inquiry and also on the approach
28 adopted by the inquiry to its work.

1 The reach of the present Inquiry is obviously not
2 confined to a single incident or the work of a single
3 individual or organisation. There is not an easily
4 defined and self-contained body of documentation that
5 the Inquiry has been required to examine.

10:09

6
7 Likewise, there is not a self-selecting group of
8 witnesses from whom the Inquiry has been required to
9 hear.

10
11 Given the lengthy time frame and the breadth of issues
12 to be examined, the Inquiry Panel has had to make
13 decisions about documentation to be sought and
14 examined, the witnesses to be called and the precise
15 lines of Inquiry to be pursued for the purpose of
16 fulfilling the Terms of Reference.

10:09

17
18 Critically, such determinations have been made
19 independently. The governing objective has been to
20 enable the Inquiry to meet the Terms of Reference and
21 ultimately to deliver a report that will have a
22 meaningful impact on the lives of those affected by it.

10:09

23
24 This brings me back to the following observations that
25 I made in my opening statement in June 2022.

10:10

26 "Fundamentally, the Inquiry will be concerned with
27 people. More specifically the Inquiry will be
28 concerned with very vulnerable people and the care of
29 the vulnerable in a hospital setting. It will be

1 concerned also with those people who have a
2 responsibility for such care, from frontline staff to
3 the upper tiers of the health service. There will
4 perhaps be days on which we become immersed in the
5 mechanics of how the health system works. There may be 10:10
6 days on which we become immersed in the proper
7 interpretations of rules and regulations or in the
8 nuances of a particular policy. But at the end of such
9 days it is to people, and in particular to the
10 vulnerable patient, to whom we must return."

11 10:11

12 chair, I have reflected on those remarks in preparing
13 for this closing statement. For the last three years I
14 have worked closely with a dedicated team of counsel,
15 solicitors, administrators and support staff. It is 10:11
16 our sincere hope that the work in which we have been
17 involved will assist the vulnerable patients of
18 Muckamore and their families in being given the answers
19 that they rightly deserve.

20 10:12

21 In this closing statement I am going to address a
22 number of topics. The various headings can be listed
23 on the screen for ease of reference. It may be helpful
24 if I read them in for the purpose of the transcript.

- 25
- 26 1. Introduction.
 - 27 2. Phases of evidence, which I will address in a
 - 28 moment.
 - 29 3. Statistics.

4. Other documentation.
5. Patient document requests or PDRs.
6. Criminal proceedings.
7. The Panel's approach.
8. Terms of Reference.
9. The evidence as related to the Terms of Reference.
10. Reports and recommendations.
11. Acknowledgments.
12. Close.

10:12

2. Phases of Evidence

10:12

The oral evidence of the Inquiry has been given in four broad phases:

1. The patient experience.
2. The evidence modules.
3. The staff experience.
4. The organisational modules.

10:13

It is worth reflecting briefly on the objectives and methodology of each of those phases. It is, of course, also important to consider the evidence holistically. For example, hearing from patients and their relatives will have assisted the Panel's understanding of how the hospital was managed. Hearing from staff and organisational witnesses will have assisted the Panel in reaching conclusions about the patient experience. There was not a clear dividing line between the staff evidence and the organisational evidence. It is

10:13

10:13

1 important, therefore, not to view each phase of
2 evidence in isolation from the others.

3
4 The first phase, the patient experience, was designed
5 to provide patients and their families with the 10:14
6 opportunity to bring their experience of the hospital
7 to the attention of the Panel. The Inquiry sought to
8 ensure that this phase captured as wide a spectrum of
9 the patient experience as possible. The Inquiry
10 conducted early engagement sessions to increase 10:14
11 awareness of its work. A general invitation was issued
12 on the Inquiry's website and through the media for
13 anyone with experience of the hospital during the time
14 frame of the Terms of Reference to make contact with
15 the Inquiry. Those who responded were asked to provide 10:14
16 a short preliminary indication of how they might be
17 able to assist the work of the Inquiry.

18
19 The Inquiry appointed an independent firm of
20 solicitors, Cleaver Fulton Rankin, to take statements 10:15
21 from those witnesses who appeared to be in a position
22 to assist the Panel in addressing the Terms of
23 Reference. Statements were also taken by the Inquiry's
24 own solicitor team. All of those who took statements
25 received training in working with vulnerable witnesses. 10:15
26 Registered intermediaries were made available to
27 witnesses as appropriate.

28
29 when giving evidence witnesses were joined by a person

1 in support if they so wished. The Inquiry also had
2 counsellors on hand at the hearings to assist witnesses
3 if needed in this phase and indeed in all phases of the
4 evidence.

5
6 Many of the witnesses who provided statements for this
7 phase of the Inquiry were Core Participants, whether
8 from Action for Muckamore, the Society of Parents and
9 Friends of Muckamore or from the third patient grouping
10 not affiliated to either AFM or SPFM. There were also
11 many others in this phase who were not represented and
12 who had no ongoing role within the Inquiry but who,
13 nonetheless, made important contributions to the
14 Inquiry in their role as witnesses.

15
16 I will provide some statistics on witnesses who gave
17 evidence within the various phases in due course.

18
19 It can confidently be stated, considering the oral and
20 written evidence provided by patients and on behalf of
21 patients in its totality, that the Inquiry has received
22 a significant body of evidence of the patient
23 experience at the hospital. This evidence has extended
24 across the hospital site and across the time span of
25 the Terms of Reference.

26
27 Prior to completion of the patient experience evidence
28 in 2023, the Inquiry shifted its focus to the second
29 phase of evidence. This comprised a series of specific

evidence modules. The modules were as follows:

1. Bamford and mental health law in Northern Ireland.
2. Health care structures and governance.
3. Policy and procedure.
4. Staffing.
5. Regulation and other agencies.
6. MAH reports and responses.

10:17

Each module addressed a number of subtopics which are set out on the Inquiry's website. The broad objective of the evidence modules was to provide the Panel with information on the legal, organisational and policy background within which the hospital had been managed during the time frame of the Terms of Reference.

10:18

Consideration of the adequacy and effectiveness of the various systems and processes in place at the relevant time was largely reserved until the later organisational modules which I shall outline in a moment.

10:18

The approach adopted to obtaining evidence for this phase was a more targeted one. Suitable individuals within the relevant organisations and authorities were identified and asked to address specific matters within their areas of responsibility. The Inquiry also heard in the first module from experts who gave presentations on the Bamford Review of Mental Health and Learning Disability in Northern Ireland and on the governing legal provisions in this jurisdiction.

10:18

10:19

1
2 The evidence presented in this phase was extensive. In
3 addition to the oral evidence of witnesses, the
4 voluminous exhibits to many of the statements provided
5 the Panel with the key documentation relating to law 10:19
6 and policy within the field of learning disability, the
7 organisation and management of the hospital and the
8 various structures and processes that are relevant to
9 the Inquiry's work.

10
11 It is worth noting that the evidence relating to parts
12 of Evidence Module 6, MAH reports and responses, was
13 deferred until a later stage of the Inquiry and was
14 ultimately heard in June 2024. This enabled the
15 Inquiry to plan and to deliver an in-depth analysis of 10:20
16 the Ennis Investigation and its outworking, the
17 Leadership and Governance Review and other reports
18 relating to the hospital.

19
20 The Panel will recall that the Ennis Investigation 10:20
21 initially arose from allegations made by a care
22 assistant employed by an independent care provider
23 about the conduct of certain staff towards patients on
24 Ennis Ward in November 2012. The allegations prompted
25 a lengthy vulnerable adult safeguarding procedure 10:20
26 resulting in a report in October 2013. The
27 investigation was conducted in parallel with a criminal
28 investigation under the Joint Protocol. There were
29 subsequent criminal proceedings against two staff

1 members. One of them was acquitted. The assault
2 conviction of the other was overturned on appeal.
3 There was also a disciplinary investigation that did
4 not ultimately result in disciplinary proceedings being
5 taken against the staff members concerned.

10:21

6
7 The Ennis process gave rise to a number of questions
8 including, first, whether the evidence considered in
9 the course of that investigation was possibly
10 indicative of a wider culture of abuse within the
11 hospital. Secondly, given the nature of the
12 allegations, whether the response at the time was
13 sufficiently far reaching and robust. Thirdly, whether
14 this was a missed opportunity to detect and to address
15 at an earlier stage the issues that gave rise to the
16 establishment of the present Inquiry.

10:21

10:22

17
18 The Inquiry received extensive oral and written
19 evidence from witnesses who had been centrally involved
20 in that earlier investigation. It is hoped that the
21 evidence of those witnesses, as well as the evidence
22 the Inquiry has heard about other relevant reports such
23 as the Way to Go Report that was completed in 2018,
24 will assist the Panel in addressing the much broader
25 issues that are contained within this Inquiry's Terms
26 of Reference.

10:22

10:22

27
28 The third phase of the Inquiry's hearings which
29 commenced in November 2023, was devoted to the evidence

1 of staff at the hospital. As with the patient
2 experience evidence, the Inquiry made every effort to
3 ensure that the evidence was widely representative of
4 experience at the hospital. This included further
5 communications through the media and engagement 10:23
6 sessions with staff to explain the Inquiry's work. The
7 Inquiry also appointed an independent firm, Napier
8 Solicitors, to provide independent advice to staff who
9 preferred not to use the Trust solicitors.

10
11 Insofar as was possible the Inquiry sought to hear from
12 witnesses from the various categories and levels of
13 staff who had worked at Muckamore. Again, insofar as
14 was possible the Inquiry sought to receive evidence of
15 experience on the different wards and of experience 10:24
16 extending across the time frame of the Terms of
17 Reference.

18
19 Significantly, as emphasised from the very early days
20 of the Inquiry's work, it was important to hear of 10:24
21 positive experience as well as negative experience,
22 good practice as well as bad.

23
24 There were some constraints on what the Inquiry could
25 realistically achieve during the public hearings in 10:24
26 this phase. As we are all aware, the Inquiry is
27 running in parallel with live criminal proceedings. I
28 will say more in due course about the Memorandum of
29 Understanding that was agreed with the Police Service

1 of Northern Ireland and the Public Prosecution Service.

2
3 The Inquiry was conscious at all times of the need to
4 avoid causing any impediment or prejudice to the
5 ongoing criminal proceedings. Resort to restrictions 10:25
6 on the wider publication of evidence beyond Core
7 Participants, was more frequently necessary in this
8 phase of the evidence than in others. Notwithstanding
9 those constraints, however, the Inquiry has acquired a
10 broad range of written and oral evidence relating to 10:25
11 the staff experience at the hospital. This evidence
12 extends from the late 1990s right through to the recent
13 past in keeping with the time frame of the Terms of
14 Reference.

15 10:25
16 The fourth and final phase of evidence, which was heard
17 between May and October 2024, comprised a series of ten
18 organisational modules.

- 19 1. Patient advocacy and representation.
20 2. Professional education. 10:26
21 3. Professional regulation.
22 4. Police role in safeguarding and responding to
23 allegations.
24 5. RQIA and MHC.
25 6. Resettlement. 10:26
26 7. MAH operational management.
27 8. Professional organisation and oversight.
28 9. Trust Board.
29 10. Department of Health.

1
2 The evidence modules had earlier provided the Panel
3 with evidence on the relevant systems, policies,
4 processes and structures within which the hospital had
5 operated. These later organisational modules enabled 10:26
6 the Panel to examine the adequacy and effectiveness of
7 those arrangements. The modules included written
8 evidence and oral evidence from a range of
9 organisations and authorities mentioned in the Terms of
10 Reference. 10:27

11
12 As with the evidence modules, the organisational
13 modules required a targeted approach. Individuals
14 invited to provide statements were asked to answer
15 specific questions or assist with specific issues 10:27
16 raised by the Panel. Care was taken to identify those
17 individuals who would be best placed to assist the
18 Panel in addressing the Terms of Reference while
19 appropriate flexibility was retained to obtain evidence
20 from other individuals not initially invited to assist. 10:27
21 The result was a further substantial volume of evidence
22 and accompanying material being provided to the
23 Inquiry.

24
25 Notably, the evidence in this phase included 10:28
26 contributions from individuals with extensive internal
27 management experience of the hospital. This included
28 several witnesses who served on the hospital's core
29 management group.

1
2 Evidence was also received from individuals with high
3 level responsibility for the management of the hospital
4 within the Trust, including Chairs, Chief Executives
5 and directors of relevant areas.

10:28

6
7 The Panel also heard from individuals in senior
8 oversight roles within the Department of Health. These
9 included the Chief Nursing Officer, the Chief Social
10 Worker, the Chief Medical Officer and the two Permanent
11 Secretaries in post during the relevant time span.

10:28

12
13 Looking back at the organisational modules, they have
14 provided the Panel with a helpful framework within
15 which to consider the effectiveness of the structural
16 and governance issues arising from the Terms of
17 Reference.

10:29

18
19 As I have emphasised before, however, it is important
20 not to view these modules in isolation from each other
21 or from the evidence heard in the other phases.

10:29

22
23 In considering patient advocacy and representation, for
24 example, the Panel will have been informed not only by
25 the first organisational module, but by the evidence
26 heard from patients and their families and by evidence
27 heard during the evidence modules. Evidence relating
28 to the issue of resettlement was not simply confined to
29 the organisational module devoted to that topic, but

10:29

1 featured also in the earlier phases of the evidence and
2 in the later organisational modules.

3
4 The Panel's assessment of hospital management will be
5 informed not solely by that particular organisational 10:30
6 module, but also by the evidence of staff and families
7 who provided their perspectives on the running of the
8 hospital. I could provide further examples, but the
9 basic point is that the evidence needs to be viewed
10 globally rather than as a series of discrete elements. 10:30

11 12 3. Statistics

13
14 Following on from this outline of the four phases of
15 the hearings it would be helpful I think to provide 10:30
16 some statistical information on the evidence received
17 by the Inquiry and I've asked for the key figures to be
18 displayed on the screen. The figures have been double
19 checked and are hopefully correct but there might still
20 be some minor discrepancies. 10:31

21
22 Prior to the closing statements there were 120 sitting
23 days throughout the course of the Inquiry. The
24 approximate percentage of overall hearing time given
25 over to each phase was as follows: 10:31

26 Patient experience 30%
27 Evidence modules 21%
28 Staff 25%
29 Organisational modules 22%.

1 That allows for about 2% for opening statements and
2 other non-evidence hearings.

3
4 63 witnesses gave evidence in the patient experience
5 phase. 27 statements were read in. A further 16 10:32
6 witnesses featured in the first of two round up
7 sessions of accounts that did not fall directly within
8 the Inquiry's Terms of Reference or where the
9 information provided was too limited to require oral
10 evidence or to be read into the record. The accounts 10:32
11 of four further patient experience witnesses were
12 included in the later round up session towards the
13 conclusion of the hearings.

14
15 40 witnesses gave oral evidence for the purpose of the 10:32
16 evidence modules. That includes the two expert
17 presentations received by the Inquiry in evidence
18 Module 1 on the Bamford Review and Mental Health Law in
19 Northern Ireland.

20 10:32
21 A total of 57 statements were received for the purpose
22 of those modules. That figure includes several
23 supplementary statements that augmented the information
24 and material provided by witnesses in their initial
25 statements. 10:33

26
27 40 witnesses gave oral evidence in the staff experience
28 phase. 18 statements were either read in or
29 extensively summarised. The accounts of a further

1 eight staff witnesses were dealt with in the second
2 round up session towards the conclusion of the
3 evidence.

4
5 38 witnesses gave oral evidence for the purpose of the 10:33
6 organisational modules. The Inquiry received a total
7 of 88 statements for those modules, again including
8 several supplementary statements.

9
10 There was also a small number of statements received 10:33
11 following the Inquiry's initial request for assistance
12 that did not ultimately assist with the Panel's
13 consideration of the Terms of Reference.

14
15 From those statistics it can be seen that a total of 10:34
16 181 witnesses gave oral evidence to the Inquiry. A
17 further 45 statements were read for the purpose of the
18 patient experience and staff phases. The accounts of
19 28 other patient experience and staff witnesses were
20 dealt with by way of round up. In total the Inquiry 10:34
21 received 333 statements across the breadth of the
22 issues that will be the subject of consideration by the
23 Panel for the purpose of addressing the Terms of
24 Reference.

25 10:34
26 By any measure that is a substantial volume of evidence
27 relating to direct experience of life in the hospital,
28 the health system in which it is based and more
29 generally, the subject of caring for vulnerable persons

1 with learning disabilities.

2
3 Can we return to the outline on the screen now, please.

4
5 4. Other documentation.

10:12

6
7 The majority of the documentation to be considered by
8 the Panel has been received in the course of the four
9 phases of evidence that I have described. It will be
10 noted in particular that the statements for the purpose 10:35
11 of the evidence modules and the organisational modules
12 have exhibited a substantial volume of materials that
13 are of immediate relevance to the Inquiry's work. On
14 some occasions a specific bundle of materials was
15 prepared by the Inquiry for use in conjunction with a 10:35
16 witness's evidence.

17
18 In the course of its work the Inquiry has also engaged
19 with multiple organisations and authorities to ensure
20 that all documents that might assist the Panel in its 10:36
21 work have been obtained. It is fair to say that the
22 Inquiry has cast the net very widely in this regard out
23 of an excess of caution. The Inquiry's engagement has
24 extended well beyond the core authorities such as the
25 Trust, the Department and RQIA to include all sources 10:36
26 of material that could conceivably assist with the
27 Inquiry's work.

28
29 Any material received has, in turn, been assessed for

1 the purpose of determining whether it will assist the
2 Panel in addressing the Terms of Reference. As I have
3 indicated, a large proportion of the material to be
4 considered by the Panel has been channelled to the
5 Panel and disclosed to Core Participants through the
6 written evidence given to the Inquiry in phases one to
7 four.

10:37

8
9 Having said that, there have been other sets of
10 materials that the Panel has considered and that have
11 been disclosed separately from the main body of
12 evidence given to the Inquiry. For example, the
13 Inquiry has compiled a full set of the MDAG minutes,
14 the Core Group minutes, relevant extracts from
15 delegated statutory functions reports and entries
16 relating to Muckamore on the various levels of risk
17 register.

10:37

18
19 The Inquiry also compiled a specific set of materials
20 around the Ennis Investigation and its outworkings.

10:37

21
22 The assessment of materials provided to the Inquiry is
23 now complete. If it transpires that the Panel wishes
24 to consider any further material for the purpose of its
25 report, such material will be disclosed to Core
26 Participants subject to any restrictions that may be
27 necessary. If that does occur, as you have previously
28 stated, Chair, the Panel will permit Core Participants
29 to make written observations on such material if they

10:38

1 so wish.

2
3 5. Patient document requests (PDRs)

4
5 One further category of documentation that I would like 10:38
6 to mention specifically at this point is patient
7 records. Many of the patients whose experiences have
8 been recounted to the Inquiry spent very long periods
9 in hospital, some extending to several decades. The
10 global production of every single record relating to 10:38
11 each patient who has featured in the Inquiry could
12 potentially have resulted in the Inquiry becoming
13 overwhelmed by hundreds and thousands of pages of
14 documentation. Having regard to the subject matter of
15 the Inquiry, the Panel wished the evidence given to the 10:39
16 Inquiry to be led by the accounts of witnesses rather
17 than by the production of documents. This approach had
18 particular ramifications for the Inquiry's receipt of
19 and reliance on patient records. You summarised the
20 position, Chair, in an early statement of the 23rd of 10:39
21 November 2022 in which you said as follows:

22
23 "On the question of documents I have repeatedly said
24 that if we wait for every document or note relating to
25 every patient involved in this Inquiry, not only would 10:40
26 the Inquiry be very significantly delayed, but the
27 Inquiry would be swamped with material only a fraction
28 of which may in fact be required by the Inquiry. There
29 is a danger of losing sight of the wood for the trees.

1 Some patients will have thousands of pages of notes and
2 it would be easy to become overwhelmed with paperwork.
3 My preferred course is to make targeted requests to the
4 Trust and to other organisations once we have analysed
5 the evidence received by the Inquiry. "

10:40

6
7 This decision to make targeted rather than blanket
8 requests for patient records resulted in the Inquiry
9 making specific requests for documentation in respect
10 of 34 patients. These requests were given the
11 convenient label of Patient Document Requests or PDRs
12 for short.

10:40

13
14 For the most part the material was sought from the
15 Belfast Trust, although in some cases there were
16 additional requests for material from other Trusts
17 where appropriate, and from organisations such as the
18 RQIA and the PCC.

10:41

19
20 The PDRs were not simply requests for all existing
21 records relating to the care of particular patients in
22 the hospital. Rather, the requests were typically
23 confined to particular issues and/or periods of time in
24 the patient's stay at the hospital about which the
25 Panel wished to obtain further information. That
26 information would augment the evidence that had been
27 given about those patients in the course of the written
28 and oral evidence.

10:41

10:41

29 This targeted approach has enabled the Panel to conduct

1 a focused study of issues arising from the care of a
2 number of patients prompted by the evidence heard in
3 the patient experience phase.
4

5 It will ultimately be a matter for the Panel as to how 10:42
6 the Panel may wish to deploy that material in its
7 ultimate report.
8

9 It is worth noting in passing that there was an
10 unsuccessful Judicial Review challenge to the process 10:42
11 whereby the Inquiry proposed to obtain records by way
12 of PDRs. That challenge was initiated by the mother of
13 one of the patients in respect of whom a patient
14 document request had been made. In his judgment in
15 that case, JR276, [2023] NIKB107, the judge, Mr Justice 10:42
16 Schofield made the following observations concerning
17 the requirements of Article 8 of the European
18 Convention on Human Rights in this context. And he
19 made this observation at paragraph 134 of the judgment:
20

21 "The limit of what Article 8 requires in circumstances
22 such as these is that a patient whose medical notes and
23 records are obtained by a public Inquiry is informed of
24 that as soon as practicable after the records have been
25 received. In this way no person will be ignorant of 10:43
26 such a disclosure having been made. Where the Inquiry
27 has obtained patient records under a patient document
28 request, it has informed the patient's family and legal
29 representatives accordingly. The Inquiry has also

1 provided a broad indication of the categories of
2 material received and the time frame to which that
3 material relates. The Panel may wish to engage further
4 with patients' families about any detail to be included
5 in the report based on these records but that will be 10:44
6 a matter for the Panel to consider as it proceeds with
7 its work. "

8
9 6. Criminal proceedings.

10
11 Having outlined the Inquiry's four phases of evidence
12 and approach to documentation, I now wish to turn
13 briefly to consider the measures adopted by the Inquiry
14 to avoid the risk of prejudice to the ongoing criminal
15 proceedings. 10:44

16
17 The criminal investigation arising from events at the
18 hospital captured on CCTV in 2017 was well under way
19 when the Minister of Health announced the establishment
20 of this Inquiry on the 8th September 2020. The 10:44
21 decision to prosecute a number of individuals who are
22 currently before the Crown Court was made in or around
23 April 2021. That was over a year before the Inquiry
24 hearings started.

25 10:45
26 The investigation has continued and further prosecution
27 decisions have been made during the period in which the
28 Inquiry has been sitting. No trial date has yet been
29 fixed. The outworking of this exceptional and large

1 scale criminal process remains incomplete.

2
3 The challenges that would be presented to the Inquiry
4 in these circumstances were acknowledged from the
5 outset of the Inquiry's work. Prior to the oral 10:45
6 hearings, the Inquiry consulted with the Police Service
7 of Northern Ireland and the Public Prosecution Service
8 for Northern Ireland with a view to addressing those
9 challenges. The result was the agreement of a
10 Memorandum of Understanding between the Chair of the 10:46
11 Inquiry and those two authorities on the 9th of March
12 2022.

13
14 The MOU has been subject to review and monitoring in
15 the course of the Inquiry. A revised version was 10:46
16 issued on the 13th December 2022. The third and
17 current version was issued on the 5th of October 2023.

18
19 The objective of the MOU, as stated in paragraph 7 of
20 the document, was: 10:46

21
22 "To state the shared understanding of how the Inquiry,
23 the PSNI and the PPS will discharge their respective
24 statutory responsibilities as the Inquiry, the
25 investigation and prosecutions proceed." 10:47

26
27 Throughout the duration of the hearings the Inquiry
28 team has liaised regularly with PSNI and PPS and has
29 sought to ensure, in accordance with the MOU, that the

1 procedure and conduct of the Inquiry has respected the
2 integrity of the investigation and prosecutions while
3 continuing to address the Terms of Reference.

4
5 Importantly however, as acknowledged in the MOU, when 10:47
6 restrictions on the publication of evidence or material
7 had been imposed, such restrictions have had to be
8 justified with reference to Section 19 of the Inquiries
9 Act 2005. Therefore, while appropriate measures have
10 been taken to protect against the risk of prejudice to 10:48
11 the criminal proceedings, those measures have involved
12 the least possible restriction on public access to the
13 proceedings in keeping with the letter and the spirit
14 of Section 19 of the 2005 Act.

15
16 It is worth recalling that the ability of the Inquiry
17 to function in parallel with the ongoing criminal
18 proceedings was called into question at an early stage
19 of the hearings. This occurred in judicial review
20 proceedings taken by one of the defendants in the first 10:48
21 group of prosecutions. The case is titled: "In the
22 Matter of an Application by JR222." The applicant in
23 that case challenged the Minister's refusal to suspend
24 the Inquiry. The applicant's core argument was that
25 the continued reporting of the Inquiry proceedings 10:49
26 would prevent the applicant having a fair trial.
27 The challenge was dismissed by Mr Justice Colton in the
28 High Court. For the record the citation is [2022] NI
29 KB03.

1
2 Further appeals to the Court of Appeal and Supreme
3 Court were also unsuccessful. Those appeals were based
4 solely on the interpretation of Section 13.1 of the Act
5 which governs the minister's powers to suspend an 10:49
6 Inquiry. The citations for the Court of Appeal and
7 Supreme Court judgments are [2022] NICA 57 and [2024]
8 UK SC35 respectively.

9
10 I am not going to revisit the details of the challenge. 10:49
11 It is however, important to note that the Inquiry's
12 approach to addressing the risk of prejudice has been
13 before the courts at all levels.

14
15 Significantly, the central question of principle as to 10:50
16 whether the Inquiry and the ongoing criminal
17 proceedings could co-exist without compromising the
18 applicant's fair trial rights was resolved in the
19 Inquiry's favour by the High Court. That fundamental
20 determination of principle was not subject to challenge 10:50
21 in any of the subsequent appeals. Both the Court of
22 Appeal and the Supreme Court did, however, observe that
23 the Chair of an Inquiry is well placed to manage issues
24 arising at the interface with criminal proceedings.
25 The Court of Appeal said, at paragraph 42 of its 10:51
26 judgment:

27
28 "We are not concerned with the decision to proceed with
29 an Inquiry in the midst of criminal proceedings.

1 Rather, the Inquiry having started, the question is
2 whether it should now be suspended given ongoing
3 criminal proceedings which affect the appellant and
4 others. This is a challenging issue for any public
5 Inquiry given the twin aims to obtain best evidence and 10:51
6 protect the rights of individuals charged. However,
7 the independent Inquiry Chair is undoubtedly well
8 placed to assess the issue on an ongoing basis."

9
10 The Minister is at a remove and so whilst he has a 10:51
11 power to suspend an inquiry it is on particular terms
12 as we shall see. Later at paragraph 54 the Court
13 observed that:

14
15 "There is an obvious and delicate equilibrium to a 10:51
16 public Inquiry proceeding whilst criminal charges are
17 also progressed, this is something that must be managed
18 by the Inquiry Chair and reviewed on an ongoing basis."

19
20 The Supreme Court noted at paragraph 32 of its judgment 10:52
21 that the dialogue with the Inquiry about the ongoing
22 criminal proceedings:

23
24 "Enables the Inquiry to keep under constant review the
25 question of the protective measures to preserve the 10:52
26 integrity of the criminal investigation and
27 proceedings. Based on further information provided by
28 the PPS and the PSNI, the Inquiry can consider
29 exercising its powers under s.17 of the act to give

1 directions as to procedures and under s. 19 of the Act
2 to make restriction orders."

3
4 The Supreme Court went on to observe at paragraph 33
5 that the MOU provides for ongoing co-operation between 10:53
6 the three parties and that the measures taken by the
7 Inquiry were not static and could be adapted. The
8 Court also referred at paragraph 34 to the importance
9 of the basic principles within the MOU. The Court
10 rehearsed some of the provisions of the MOU and 10:53
11 outlined other measures of relevance to the criminal
12 process, including the undertaking by the Director of
13 Public Prosecutions, the Chair's restrictions orders,
14 the strict confidentiality undertakings signed by Core
15 Participants, and the representation of PSNI by senior 10:53
16 counsel at the Inquiry.

17
18 The Supreme Court then observed at paragraph 43:

19
20 "All these measures which I have summarised were 10:53
21 arrived at after much thought by the Chair and were
22 devised in consultation with all interested parties.
23 They are also subject to review and adaptation by the
24 Chair as evidence is heard or as a result of
25 developments in relation to the criminal investigations 10:54
26 or proceedings."

27
28 Significantly, therefore, the measures adopted by the
29 Inquiry to guard against prejudice were not only

1 judicially endorsed by the High Court but were also
2 noted with approval by the appellate courts.

3
4 The courts also referred to the dynamic nature of the
5 various arrangements that were in place. You, Chair, 10:54
6 have remained alive to the need to adapt those
7 arrangements as appropriate as the Inquiry has
8 progressed, hence the revised versions of the MOU, the
9 various restriction orders that have been made and the
10 receipt of ongoing information from the PSNI and the 10:55
11 PPS as to the progress of the investigation and the
12 prosecutions.

13
14 Finally in this regard, the Panel will continue to be
15 mindful of the basic principles of the MOU as it moves 10:55
16 towards production of the report. Importantly,
17 however, this will not inhibit the Panel in making the
18 findings and recommendations that it regards as
19 appropriate.

20 10:55
21 In summary, the Inquiry has operated and will continue
22 to operate with sensitivity to the live nature of
23 criminal proceedings that may conceivably extend for
24 some time beyond the life of the Inquiry.

25 10:55
26 Chair, I wonder if this might be a suitable moment to
27 take a short break.

28 CHAIRPERSON: According to your list you are about half
29 way through, so that's perfect timing, so we'll take 15

1 minute break, thank you very much.

2
3 AFTER A SHORT BREAK THE INQUIRY RESUMED AS FOLLOWS:

4
5 CHAIRPERSON: Thank you. Mr. Doran.

11:14

6
7 MR. DORAN: I now wish to return very briefly to how
8 the Panel has approached its work.

9
10 7. The Panel's approach.

10:12

11
12 while the Inquiry's Act 2005 and the Inquiry Rules 2006
13 provide the governing legal framework, there is no
14 fixed template to which an Inquiry must adhere for the
15 purpose of achieving its objectives. It is trite to
16 say that an Inquiry must act entirely independently.
17 Importantly, s.17 of the Act reinforces the Inquiry's
18 independence by affording the Chair a wide discretion
19 as to how the Inquiry is to be conducted.

11:15

20 s.17(1) the Act provides that subject to any provision
21 of the Act or the rules the procedure and conduct of an
22 Inquiry are such as the Chair may direct. When making
23 any decision as to procedure and conduct the Chair is
24 required by s.17(3) to act with fairness and with
25 regard also to the need to avoid any unnecessary cost.

11:15

11:16

26
27 Core Participants have a central role to play in the
28 Inquiry. They have assisted the Inquiry in multiple
29 ways, for example, through witness evidence, through

1 the provision of documents, through suggesting
2 questions to be asked of witnesses and through
3 suggesting lines of inquiry.

4
5 The Inquiry Rules permit applications to be made to 11:16
6 question witnesses in certain circumstances. The Rules
7 also provide Core Participants with an entitlement to
8 make opening and closing statements. The Panel heard
9 the closing statements of several Core Participants
10 last week. 11:16

11
12 Ultimately, however, when it comes to making a call on
13 how the Inquiry is going to approach its work, that
14 responsibility falls on the Chair. As I have said,
15 this reinforces the independence of the Inquiry. 11:17

16 It is not surprising that there may be occasions on
17 which the Chair's procedural determinations are at odds
18 with the view of one Core Participant or a number of
19 Core Participants as to how things ought to be done.
20 It is vital in terms of securing public confidence in 11:17
21 an Inquiry that the Chair should be in a position to
22 resist, where appropriate, proposals to depart from the
23 procedure and conduct that the Chair has chosen to
24 adopt.

25
26 These observations are of particular significance when
27 applied to representations by a public authority whose
28 conduct is under scrutiny as to how an Inquiry should
29 conduct its business.

1
2 The independence of the Inquiry is of obvious
3 importance in this context. It would be quite wrong
4 for the Trust or any other public authority to be
5 permitted to adopt their own procedural preferences in 11:18
6 the context of the Inquiry. Likewise, it would be
7 quite wrong if the Trust or any other public authority
8 were permitted to direct the lines of Inquiry to be
9 undertaken by the Panel. It is for the Chair and the
10 Panel to determine those matters. 11:18

11
12 There have been several occasions on which you, Chair,
13 have had to adopt procedures that you regarded as most
14 suitable to advance the work of the Inquiry. There
15 were three particularly notable examples. First, I 11:18
16 have already referred to the Inquiry's targeted
17 approach to obtaining patient records by means of the
18 patient document requests or PDRs. As you explained
19 Chair, this approach was guided by the objective of
20 ensuring that the work of the Inquiry would not be 11:19
21 stifled or overwhelmed by documentation that would not
22 ultimately assist the Panel in addressing the Terms of
23 Reference.

24
25 The second notable example arose from the taking of 11:19
26 statements. As I have mentioned, Chair, at an early
27 stage of the Inquiry you appointed an independent firm
28 of solicitors to take statements from witnesses in the
29 patient experience and staff phases of the Inquiry.

1 Ultimately all statements in the patient experience and
2 staff phases were taken either by that firm or by the
3 Inquiry's own team of solicitors.
4

5 Thirdly a decision had to be made on how specific 11:20
6 criticisms and allegations that had arisen in the
7 patient experience evidence ought to be dealt with when
8 staff gave evidence. You, Chair, addressed this matter
9 in a statement of the 2nd November 2023. In that
10 statement you explained that the Inquiry did not intend 11:20
11 generally to put to staff witnesses individual
12 criticism and allegations arising out of specific
13 factual scenarios that had arisen in the patient
14 experience evidence. Rather, the approach of the
15 Inquiry would, where appropriate, be to ask staff to 11:20
16 respond to generic themes and lines of criticism that
17 were relevant to their particular area of work.
18 There would be exceptions to this approach, as you
19 explained in the statement.
20

21 There had been some instances in which very serious
22 criticism or allegations of a personal, specific and
23 direct nature had been made against named members of
24 staff from whom the Panel wished to have a statement.
25 The Panel indicated that in limited circumstances such 11:21
26 as these, the criticism or allegations may, where
27 appropriate, be put to the witness. In the event,
28 there were a small number of witnesses to whom this
29 specific procedure was applied.

1
2 In addition to those important procedural
3 determinations, Chair, you and the Panel also had to
4 make decisions as to the written evidence to be
5 obtained and the witnesses to be called. All such 11:21
6 decisions in each of the phases of evidence were made
7 with reference to the overriding objective of assisting
8 with the Terms of Reference. The approach of the Panel
9 with respect to such decisions was very recently
10 endorsed by Mr Justice Humphries in the High Court. 11:22
11 For the record the reference for that judgment is 2024
12 NI KB107.

13
14 Core Participants did not always agree with the
15 Inquiry's approach to matters of evidence and 11:22
16 procedure. Throughout the Inquiry, Core Participants
17 properly made representations as to their preferred
18 approach to the various matters that I have outlined.
19 Importantly, however, it was for you, Chair, and the
20 Panel to take an independent course and to adopt the 11:22
21 methodology that you regarded as best suited to achieve
22 the objectives as set out in the Terms of Reference.

23
24 8. Terms of reference

25
26 I now want to return to the Terms of Reference which,
27 of course, set the agenda for the work of the Inquiry.

28
29 Section 5 subsection 5 of the Inquiries Act 2005

1 provides:

2
3 "Functions conferred by this act on an Inquiry Panel or
4 a member of an Inquiry Panel are exercisable only
5 within the Inquiry's Terms of Reference." 11:23

6
7 The word "only" is significant. The legislation
8 imposes this very specific restriction on what the
9 Panel can do. I do not propose to go through all of
10 the Terms of Reference in the same degree of detail as 11:23
11 in my opening statement. The issue that I do wish to
12 address, however, is how the evidence received by the
13 Inquiry will enable the Panel to examine and to report
14 on the matters that the Terms of Reference have
15 presented for its consideration. 11:24

16
17 The core objectives are set out in paragraph one. The
18 time frame within which the Panel is to report and make
19 findings is specified in paragraph two. That is, as I
20 have said, between the 2nd December 1999 and the 14th 11:24
21 June 2021.

22
23 Paragraph three provides the Inquiry with discretion to
24 receive evidence outside that time frame where it will
25 assist the Inquiry in examining, understanding and 11:24
26 reporting on matters within the time frame.

27 The next parts of the Terms of Reference from paragraph
28 4 to paragraph 19, set out in considerable detail a
29 number of issues that the Panel is asked to examine.

1 These paragraphs present eight separate issues,
2 although all of those issues are closely interrelated
3 and hark back to the core objectives.

4
5 The eight issues are as follows: First, paragraphs 4 11:25
6 to 8 require the Inquiry to examine the nature and
7 extent of abuse of patients at the hospital.

8
9 Paragraph 5 provides a non-exhaustive list of what the
10 term "abuse" may include. The non-exhaustive nature of 11:25
11 the list is important. For example, the Panel would be
12 free to consider the question of whether what occurred
13 at the hospital constituted institutional abuse, even
14 though that term is not specified in paragraph 5.

15 11:25
16 Paragraph 6 makes reference to staff and persons with
17 oversight and leadership responsibility at all levels.

18
19 Paragraph 7 requires consideration of the adherence by
20 those at all levels to the regulatory and statutory 11:26
21 framework.

22
23 Paragraph 8 requires consideration of the primary and
24 secondary causes of abuse and invites the Panel to
25 consider whether the abuse resulted from systemic 11:26
26 failings within the hospital or the wider healthcare
27 system.

28
29 Secondly, paragraph 9 requires an examination of the

1 policies and practices relating to recruitment,
2 retention, training and support of staff and management
3 at all levels within the hospital and, where necessary,
4 within other facilities offering comparable services.

11:26

6 Thirdly, paragraphs 10 to 13 relate to the
7 identification of and response to concerns about
8 treatment of patients at the hospital. Those
9 paragraphs encompass the methods whereby concerns could
10 be communicated, how staff and others in positions of
11 responsibility responded to those concerns and also the
12 response of other agencies when concerns were reported
13 to them. Importantly, paragraph 12 makes reference to
14 the question of whether there were failings in the
15 early identification, investigation and resolution of
16 issues raised about the treatment of patients.

11:27

11:27

18 Fourthly, paragraph 14 provides in very brief terms
19 that the Inquiry will examine the effects of
20 installment, operation and use of CCTV at the hospital.

11:27

22 Fifthly, paragraph 15 refers to the adequacy of
23 safeguards, mechanisms and policies in place to ensure
24 that the patients were protected from other patients
25 within the hospital.

11:28

26 Sixthly, paragraph 16 requires the Inquiry to examine
27 the adequacy and workings of the policy and process of
28 discharge and resettlement of patients at the hospital.

1 Seventhly paragraph 17 requires consideration of the
2 adequacy of the resourcing of staffing and care.

3
4 Eighthly, and finally, paragraphs 18 and 19 address the
5 adequacy of the legal and regulatory framework. 11:28

6
7 For completeness, paragraphs 20 to 22 deal with matters
8 of practice and procedure, I don't need to say any more
9 about those paragraphs for present purposes.

10
11 Finally paragraphs 23 to 25 make provision for the
12 report and recommendations and I will return to those
13 paragraphs shortly.

14
15 9. The evidence as related to the Terms of Reference. 10:12

16
17 Before that I would like to provide an overview of how
18 the evidence the Panel has received will assist in
19 addressing the eight areas for examination within the
20 Terms of Reference. It is important again to emphasise 11:29
21 the need for the evidence to be considered in the
22 round. While some issues have been addressed
23 discretely through a limited number of witnesses, a
24 consideration of other issues has extended across the
25 four phases of the evidence. This applies particularly 11:29
26 to the primary issue of the nature and extent of abuse
27 and its causes. Examination of that issue has rightly
28 been central to the Inquiry hearings.

1 The Panel has heard extensive evidence from the
2 families of patients and from some patients at the
3 hospital. It has also heard from staff who worked
4 within the hospital at all levels. Through the
5 evidence modules the Panel has gained an understanding 11:30
6 of the wider structures within which the hospital has
7 operated. The later modules have enabled the Panel to
8 examine critically the broader organisational setting
9 within which the events leading to this Inquiry
10 occurred. 11:30

11
12 It should be added that the Panel has had the
13 opportunity to view CCTV footage which forms the basis
14 of the ongoing criminal proceedings.

15
16 The Panel has also been informed of the progress of
17 those proceedings and of prosecutorial decisions that
18 will result in further individuals appearing before the
19 courts arising from events at the hospital.

20
21 Further, the Panel has had access to the database on
22 which the Belfast Trust recorded incidents viewed on
23 CCTV in the course of the Joint Protocol investigation.
24 The Inquiry has provided Core Participants with the key
25 statistical data that it extracted from that database. 11:31
26

27 In the course of its work the Inquiry has also
28 considered historical complaints and concerns raised
29 about the conduct of staff and how those have been

1 addressed. As I have indicated, the Inquiry spent
2 considerable time examining the Ennis allegations and
3 subsequent investigation. The Inquiry has also had the
4 benefit of examining other significant reports relating
5 to the hospital and of hearing evidence from the
6 authors of such reports.

11:31

7
8 Regarding the second issue relating to recruitment,
9 retention, training and support, the Panel's attention
10 is drawn in particular to the evidence from Evidence
11 Module 4 on staffing, organisational Module 2 on
12 professional education and also the later
13 organisational modules.

11:32

14
15 In addition to those modules, of course, the Panel
16 heard many members of staff themselves speak of their
17 own experience of education and employment at the
18 hospital.

11:32

19
20 The third issue of identifying and responding to
21 concerns has been examined in all phases of the
22 evidence. The channels for raising concerns were the
23 subject of focused attention in evidence Module 3 on
24 policy and procedure. So too were the mechanisms for
25 identifying and responding to concerns.

11:32

11:32

26
27 Evidence Module 5 focused on the roles and
28 responsibilities of the Regulation and Quality
29 Improvement Authority and its predecessor body, the

1 Mental Health Commission, as well as the Health and
2 Safety Executive for Northern Ireland and the Patient
3 and Client Council.

4
5 Organisation Module 1 was specifically dedicated to 11:33
6 examining the role and effectiveness of bodies and
7 organisations with responsibility for representing the
8 interests of patients.

9
10 Organisational Module 3 looked at professional 11:33
11 regulation, specifically the responsibilities of the
12 Nursing and Midwifery Council and the General Medical
13 Council in dealing with referrals.

14
15 Organisational Module 4 examined the police role in 11:33
16 Joint Protocol investigations. While organisational
17 Module 5 considered the effectiveness of RQIA
18 inspection and the prior role of the MHC.

19
20 The fourth issue, the effects of installment, operation 11:33
21 and use of CCTV has been examined periodically in the
22 course of the evidence sessions, particularly in the
23 course of the staff phase.

24
25 In written and oral evidence several staff witnesses 11:34
26 addressed the question of whether in their experience
27 the instalment and use of CCTV had impacted on conduct
28 in the wards.

1 An assessment of the effect of installment, operation
2 and use of CCTV will be particularly challenging. What
3 was seen on CCTV provided the impetus for this Inquiry.
4 The Panel will be aware, however, that during the key
5 period in 2017 it was not known that the CCTV system 11:34
6 was operative. The Panel will be conscious of those
7 exceptional circumstances when arriving at any
8 conclusions in respect of paragraph 14 of the Terms of
9 Reference.

10
11 The fifth issue relating to safeguards, mechanisms and
12 policies to deal with abuse or disturbing behaviours by
13 other patients has been considered throughout the
14 evidence in parallel with the primary focus of the
15 Inquiry's work on abuse by staff. 11:35

16
17 The sixth issue, discharge and resettlement, was the
18 subject of a specific module, organisational Module 6.
19 That module included contributions from several
20 agencies involved in the process of resettlement. In 11:35
21 that module the Panel also heard from the authors of
22 the recent report of the independent review of the
23 learning disability resettlement programme in Northern
24 Ireland which was published in 2022.

25
26 Importantly, as I suggested earlier, the issue of
27 resettlement provides an illustration of the need to
28 consider the evidence holistically as the matter has
29 featured in evidence throughout the hearings. The 11:35

1 Panel heard from many witnesses in the early evidence
2 sessions of recounted both positive and negative
3 experiences of the discharge and resettlement of their
4 relatives from the hospital. Staff witnesses also
5 spoke of their experiences of working with patients
6 awaiting discharge.

11:36

7
8 Resettlement policies were considered in evidence
9 Module 3. Significantly, the matter was also addressed
10 as appropriate in written and oral evidence in the
11 later organisational modules involving hospital
12 management, the Trust Board and the Department of
13 Health.

11:36

14
15 In addition to the evidence that the Panel has received
16 for the purpose of addressing paragraph 16 of the Terms
17 of Reference, the Panel has also indicated that it
18 wishes to receive further information about recent and
19 ongoing experiences of resettlement. The purpose of
20 this exercise will be to assist with its
21 recommendations and I shall say more about that when I
22 come on to deal with recommendations later in this
23 statement.

11:36

11:37

24
25 The seventh issue relating to resourcing of staffing
26 and care has also been the subject of consideration
27 across the various phases of evidence. The resource
28 issue was specifically raised the Departmental evidence
29 for the purpose of evidence Module 2 and organisational

11:37

1 Module 10. The first topic in the former module was
2 the budget for mental health and Learning Disability
3 Services. One of the matters explored in the latter
4 module related to the arrangements in place at
5 departmental level for workforce monitoring, planning 11:38
6 and implementation to ensure the appropriate staffing
7 levels and skill mix and thereby to ensure safe care at
8 the hospital.

9
10 The Panel's assessment of the adequacy of resourcing 11:38
11 will also, of course, be informed by the evidence of
12 those who have had direct experience of the hospital,
13 whether as staff, patients or relatives of patients.

14
15 The eighth and final issue, the legal and regulatory 11:38
16 framework and their adequacy, received extensive
17 consideration throughout the evidence. In particular,
18 evidence Module 1, Bamford and Mental Health Law in
19 Northern Ireland, Module 2, healthcare structures and
20 governance, and Module 5, regulation and other 11:39
21 agencies, provided the Panel with the key materials
22 required to understand the legal and regulatory
23 framework.

24
25 The adequacy of the governing framework fell to be 11:39
26 considered throughout the organisational modules.
27 Specific attention is drawn to organisational Module 3
28 professional regulation, and organisational Module 8,
29 professional organisation and oversight.

1
2 Critically the question of the adequacy of the
3 governing framework to prevent abuse relates back to
4 one of the core objectives, that is to determine why
5 abuse happened and the range of circumstances that
6 allowed it to happen.

11:39

7
8 Chair, Panel, that completes my survey of the issues
9 that the Panel is required to examine in accordance
10 with the Terms of Reference.

11:40

11
12 The references that I have made to the evidence should
13 not be regarded as a comprehensive statement of how the
14 evidence received matches up to the Terms of Reference.
15 The multiple issues that the Inquiry has been asked to
16 consider frequently overlap and it would be unwise to
17 categorise the evidence too rigidly. I hope, however,
18 that this brief survey will have provided some
19 assistance to the Panel in its work towards production
20 of the report.

11:40

11:40

21
22 10. Report and recommendations

23
24 The final section of the Terms of Reference relates to
25 the report and recommendations. Paragraph 23 provides
26 that the Inquiry will submit its report to the Minister
27 of Health. Paragraph 23 also provides that the Inquiry
28 may make findings on matters within the Terms of
29 Reference as outlined above, including the issue of

11:40

1 abuse and whether such abuse resulted from systemic
2 failings.

3
4 Paragraph 24 states:

5
6 "Having regard to and dependent on those findings the
7 Inquiry will make recommendations in respect of the
8 following seven matters:

9 (a) The core objective of ensuring that any such abuse
10 and any such failings do not recur at MAH or at any 11:41
11 other facility providing similar services in Northern
12 Ireland.

13 (b) Improvement of the training of staff and management
14 at MAH and comparable facilities.

15 (c) Improvement of management, policies, systems and 11:41
16 processes within MAH including those relating to
17 whistleblowing and corporate governance.

18 (d) improvement of competence, quality and internal
19 governance of the board of such hospitals.

20 (e) To the extent that it is necessary and appropriate, 11:42
21 the role of wider adult social care services and the
22 relevant health and social care bodies, including but
23 not limited to the health and social care trusts, the
24 Health and Social Care Board, the Public Health Agency
25 and the Department in ensuring the safety of patients 11:42
26 and best practice in service delivery at MAH and
27 comparable facilities.

28 (f) The legal and regulatory framework and related
29 matters.

1 (g) The requirement or desirability of the provision of
2 redress to meet the particular needs of victims of
3 abuse within MAH. "

4
5 Finally, paragraph 25 provides that:

11:43

6
7 "The Inquiry Chair may, if necessary and appropriate,
8 issue an interim report or reports with
9 recommendations. "

10
11 Chair, you have not regarded it as necessary and
12 appropriate to date to issue such a report.

13
14 Before moving on from the report and recommendations as
15 prescribed in the Terms of Reference, I want to draw
16 attention to Section 24, subsection 1 of the Inquiries
17 Act 2005 and to return briefly to the topic of
18 resettlement. Subsection 1 reads as follows:

11:43

19
20 "The chairman of an inquiry must deliver a report to
21 the Minister setting out the facts determined by the
22 Inquiry Panel, the recommendations of the Panel where
23 the Terms of Reference required it to make
24 recommendations. The report may also contain anything
25 else that the Panel considers to be relevant to the
26 Terms of Reference including any recommendations the
27 Panel sees fit to make despite not being required do so
28 by the Terms of Reference. "

11:43

11:44

1 This provision requires the Chair to deliver a report
2 to the Minister setting out the facts determined by the
3 Panel as well as the recommendations where the Terms of
4 Reference required the making of recommendations.

11:44

5
6 As I have indicated, the making of recommendations is
7 required by paragraph 24 of this Inquiry's Terms of
8 Reference. Importantly, this provision also affords
9 the Panel latitude to include in the report anything
10 else that it considers to be relevant to the Terms of
11 Reference. This may include any recommendations the
12 Panel sees fit to make, even though not required to do
13 so. The Terms of Reference of this Inquiry do not
14 specifically require the Panel to make recommendations
15 on the matter of resettlement.

11:44

11:45

16
17 The issue of resettlement does, however, continue to
18 give rise to real concerns for many families and
19 patients. Core Participant families have properly
20 brought those concerns to the attention of the Panel.
21 Mindful of those concerns, the Panel has indicated that
22 it wishes to receive further information relating to
23 recent and ongoing experiences of resettlement for the
24 purpose of informing its recommendations. This
25 information is not sought for the purpose of the
26 Panel's examination of discharge and resettlement
27 within the time frame of the Terms of Reference as
28 required by paragraph 16. The Panel has received
29 evidence for that purpose through the four phases of

11:45

11:46

1 the hearings as I have already outlined.

2
3 The Panel intends to receive further information by way
4 of information sessions. Its planned approach was
5 issued to Core Participant patient families in the 11:46
6 first instance for comments. Those comments have been
7 received. The Panel will issue details of how and when
8 the sessions will be conducted when it has settled on
9 the format to be adopted. All Core Participants will
10 be kept informed as appropriate. 11:46

11
12 It should be noted that the sessions will be open not
13 only to Core Participants and to witnesses who have
14 given evidence to the Inquiry, but also to others who
15 may be in a position to assist the Panel with the issue 11:47
16 of resettlement from Muckamore.

17
18 The resettlement sessions will be conducted as a
19 discrete exercise designed to assist the Panel with its
20 recommendations. Aside from this exercise, the Panel 11:47
21 will, of course, be proceeding with the preparation of
22 its report.

23
24 One further procedure that it would be appropriate to
25 mention briefly at this stage arises from Rules 13 to 11:47
26 16 of the Inquiry Rules 2006. Those provisions govern
27 the issue of warning letters. Importantly, the Panel
28 must not include any explicit or significant criticism
29 of a person in the report unless the person has been

1 issued with a warning letter by the Chair and afforded
2 a reasonable opportunity to respond.

3
4 You Chair, and the Panel, will of course have regard to
5 those Rules at the appropriate time prior to the report 11:48
6 being finalised.

7
8 10. Acknowledgements

9
10 Before I finish I would like to say a few words to 11:48
11 acknowledge the many and diverse contributions that
12 have enabled the Inquiry to advance to this stage.

13
14 Sadly in the period since the oral hearings commenced
15 in June 2022, some who have contributed directly to the 11:48
16 Inquiry's work have passed away.

17
18 Eileen McLarnon was a nurse at the hospital from 1972
19 until her retirement in 2016. She provided the Inquiry
20 with a detailed statement which was read to the Panel 11:49
21 on Tuesday the 6th February 2024. Eileen passed away
22 on the 12th April 2024.

23
24 Geraldine O'Hagan was the Family Liaison Social Worker
25 for a number of families of patients at the hospital. 11:49
26 She provided unwavering support to those families prior
27 to and in the course of the Inquiry. She attended the
28 Inquiry on the 15th May 2024 and gave her evidence with
29 the support of her son, Josh. Geraldine passed away on

1 the 10th June 2024.

2
3 The fortitude that Geraldine displayed in assisting the
4 Panel in the face of serious illness will surely live
5 long in the memory of all of us involved in this 11:50
6 Inquiry.

7
8 The Inquiry team wishes to thank the legal and support
9 teams for all Core Participants and others who have
10 contributed to the work of the Inquiry. 11:50

11
12 The work of a public Inquiry requires a significant
13 commitment over a lengthy period. We wish to
14 acknowledge their cooperation in the course of the
15 Inquiry and the work that they have done on behalf of 11:50
16 their clients to assist the work of the Inquiry.

17
18 It is also important to mention those working behind
19 the scenes, both for Core Participants and others, who
20 have assisted with providing materials and information 11:50
21 to the Inquiry. Their work is not as visible as that
22 of the legal representatives, but it is critically
23 important in enabling the Inquiry to achieve its
24 objectives.

25 11:51
26 The Inquiry itself has required ongoing support and
27 assistance from many quarters including the statement
28 takers, those who have provided witness support and
29 those who have assisted with media communications.

1
2 Thanks are also due to the stenographers, the technical
3 team and the Inquiry's security staff. They have all
4 worked very hard to ensure the smooth and effective
5 running of the proceedings.

11:51

6
7 I am not going to name names for fear of missing
8 someone out, but all can be assured that their efforts
9 have been much appreciated.

10
11 I said that I wouldn't name names but I may make an
12 exception in the case of Davy and Rab. They have
13 welcomed all visitors to the Inquiry day and daily over
14 the course of the hearings. They were with the Inquiry
15 team even before we moved to these premises at the Corn 11:52
16 Exchange. They've managed at all times to keep things
17 on an even keel, even during the very intense periods
18 of the Inquiry's work.

19
20 On behalf of the counsel team I want to thank Jaclyn 11:52
21 Richardson, the secretary to the Inquiry, and Stephanie
22 Kennedy the solicitor to the Inquiry and her
23 predecessor, Lorraine Keown. They and all the members
24 of their administrative and solicitor teams have worked
25 closely with counsel throughout the proceedings and 11:52
26 have supported us tirelessly in the various aspects of
27 our work.

28 I am also, of course, very much indebted to my own
29 counsel team for their dedication and commitment

1 throughout the Inquiry.

2
3 As the formal hearings come to a close, counsel also
4 wish to acknowledge the contribution of the witnesses
5 to the Inquiry. As I have said, the Inquiry has heard 11:53
6 from a wide range of witnesses including patients and
7 their families, staff who have worked at the hospital
8 and individuals working in positions at many levels
9 with direct and indirect responsibility for the
10 operation of the hospital. 11:53

11
12 Their accounts have provided the Panel with the primary
13 source of information that will assist the Panel in
14 preparing its report.

15 11:53
16 Chair and Panel, it is most important to acknowledge
17 the contribution of patients and their families to the
18 work of this Inquiry. It has been a privilege for me
19 and for my team to have met many of them over the last
20 three years. The pain that they have endured on 11:54
21 becoming aware of what occurred at the hospital is,
22 quite frankly, beyond our comprehension. We wish to
23 acknowledge their courage in sharing deeply personal
24 experiences with the Inquiry. They have provided
25 insights of immeasurable value to the important work in 11:54
26 which the Inquiry is engaged. They have done so
27 selflessly. Importantly, they have done so for the
28 benefit of the wider public interest that this Inquiry
29 was established to serve.

1
2 Chair, I began my opening in June 2022 by welcoming you
3 and the Panel to Belfast on behalf of all
4 representatives. As the various closing statements
5 have illustrated, much has been achieved in the 11:55
6 intervening period. A substantial body of evidence has
7 been presented to you for the purpose of your
8 consideration of the Terms of Reference.

9
10 I now close by wishing you and the Panel well in your 11:55
11 remaining work towards production of the report.

12
13 CLOSING STATEMENT - THE CHAIRPERSON

14
15 CHAIRPERSON: Thank you, Mr. Doran, thank you very much 11:56
16 indeed.

17
18 This is the last formal hearing day of this public
19 Inquiry and I want to make a few remarks about that and
20 these remarks are made on behalf of the Panel as a 11:56
21 whole.

22
23 Our first day of evidence was the 28th of June 2022,
24 two years and nine months ago, and we started
25 appropriately with the evidence from the sister of a 11:56
26 much loved brother who had been a patient at Muckamore
27 for around 25 years.

28
29 As Mr. Doran has related, since then we have had a very

1 considerable amount of evidence and received hundreds
2 of thousands of pages of documents. We want to thank
3 all the relatives and patients who have helped this
4 Inquiry by providing evidence, many of whom have I know
5 been following these proceedings closely.

11:57

6
7 By giving evidence the relatives of patients in
8 Muckamore gave their loved ones a voice that they would
9 not otherwise have had.

10
11 The evidence they gave was crucial to the understanding
12 of the Panel and we recognise that for many, probably
13 all, the experience of giving evidence was in itself
14 very difficult. And for others just listening to the
15 accounts of the patient experience, the evidence which
16 they heard must have been very harrowing for many of
17 them.

11:57

18
19 A total of 90 witnesses gave evidence in the patient
20 experience phase, either orally or by way of statement.
21 More witnesses, whose accounts didn't fall directly
22 within the Terms of Reference, were summarised and we
23 want to thank all of them for assisting the Panel.
24 Now, I understand that some of the Core Participants in
25 the patient groups didn't agree with every decision
26 that I made about the manner in which statements were
27 to be taken, the scope of the evidence or the
28 documentation to be received by the Inquiry. I can
29 only say I gave careful consideration to every decision

11:57

11:58

11:58

1 I made and I used my best judgment to do what I
2 believed to be right to secure the evidence we needed
3 upon which a proper foundation for our conclusions
4 could be founded, and I've tried to act fairly in
5 relation to every decision that I've made.

11:58

6
7 These were highly unusual circumstances to run a public
8 Inquiry while there is a very large police
9 investigation and criminal trial ongoing, and
10 successfully rebutting repeated attempts to stop this
11 Inquiry in light of that fact is testament to the
12 careful approach that the Inquiry has taken in its
13 collation of evidence and the presentation of it.

11:59

14 Some thought we would not get to this point. We have,
15 and I hope that the families will see that as a
16 vindication of their persistence in advocating for this
17 Inquiry and it is a success in that it has allowed
18 everyone concerned who wanted to, and who could provide
19 relevant evidence to us, to do so and because, having
20 completed the evidence, that now allows us to turn to
21 the serious work of drafting the report and the
22 recommendations.

11:59

12:00

23
24 We also want to thank the members of hospital staff who
25 came forward to speak of their experience at the
26 hospital. That included several members of staff who
27 were critical of the management of the hospital. Some
28 were frightened to speak but they conquered their fear
29 so that they could come and help us and we are very

12:00

1 grateful for that and we know that for some of them
2 that showed considerable courage.

3
4 we've also heard from many organisations that either
5 had supervisory, commissioning or regulatory roles in 12:00
6 relation to the hospital. And we heard, of course,
7 from those directly responsible for the direct
8 management of the hospital and for the running of the
9 Trust. And I want, therefore, to thank each and every
10 witness who provided evidence to us. 12:01

11
12 It is now for us to sort through this evidence and
13 deliver a report setting out our conclusions and making
14 recommendations.

15 12:01
16 Now, as you know, we intend to hold information
17 sessions in relation to resettlement later this year as
18 requested to do. That's to bring us up-to-date in
19 relation to recent experiences of resettlement. That
20 evidence will strictly fall outside the Terms of 12:01
21 Reference as it will postdate 2021 and it is sought
22 purely for the purpose of informing any recommendations
23 that we make around resettlement.

24
25 Now we are working on how those will be conducted and 12:01
26 those plans haven't get been finalised, but I can say
27 they will not involve formal evidence sessions nor the
28 full legal process of taking statements. There are
29 different ways of providing information and we will try

1 to find ways to assist anyone who wants to come to
2 speak to us. But I'm not persuaded that making that a
3 formal legal process is the best way. Support will be
4 offered by the Inquiry to those who wish to provide
5 information to the Panel about recent experiences and 12:02
6 it is important to underline that the sessions will be
7 entirely voluntary. If people don't want to assist us
8 in the way that we are asking for assistance they, of
9 course, don't have to. But we are going to cast our
10 net beyond those who've already engaged with the 12:02
11 Inquiry and we're interested in hearing from a wide
12 range of people, providing their experiences are recent
13 and connected to Muckamore.

14
15 we've already heard a lot of evidence about the 12:03
16 experience of resettlement which occurred within the
17 time frame of the Terms of Reference and we're not
18 seeking more of the same.

19
20 Now we will publish our plans before the end of the 12:03
21 month. The sessions are likely to take place during
22 the first two weeks of June. I can say that we will
23 consider whether to allow representations to be made
24 about the information we receive once we've received
25 it. 12:03

26
27 Now, I know that everyone will now be waiting for the
28 report and I can only say that I have written to the
29 Minister For Health and indicated that I hope to have

1 the report with him this year. I can only promise our
2 best efforts, there is a lot of information to take
3 account of.

4
5 Now, I'd like to thank, on behalf of the Panel again, I 12:03
6 would like to echo the thanks of Ms. Anyadike-Danes and
7 Mr. Maguire and others for the great assistance given
8 by Geraldine O'Hagan, who is no longer with us, but who
9 did an immense amount to help families help this
10 Inquiry and who, in her dying days, came herself to 12:04
11 give evidence.

12
13 Can I finish by echoing the thanks of Mr. Doran to the
14 staff supporting the Inquiry. I won't go through that
15 long list again, but the administrative team has done 12:04
16 an incredible job as have the solicitors and they all
17 have the Panel's gratitude. I do particularly want to
18 thank the counsel team and Mr. Doran himself who has
19 exercised great judgment to help keep the Inquiry
20 correct in matters of law. And finally we want to 12:04
21 thank Jaclyn Richardson, the secretary to this Inquiry.
22 Every single person in this room and every single
23 witness from whom we've heard will have received
24 assistance in one form or another from Jaclyn. She has
25 worked tirelessly on behalf of the Inquiry, very often 12:05
26 with little thanks, and so the time to thank her
27 properly is here and now.

28
29 That concludes this hearing session. Thank you very

1 much indeed.

2
3 THE INQUIRY CONCLUDED
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